Municipal Services Commission
Monthly Meeting
August 21, 2019 – 4:00 p.m.
216 Chestnut Street
New Castle, Delaware

The meeting was called to order at 4:00 p.m. with Dr. Roy Sippel, Commissioner, presiding.

Present:

Dr. Roy J. Sippel, Commissioner, President

Daniel F. Knox, Commissioner Dr. Allen Hansen, Commissioner Pamela A. Patone, Secretary

Staff in Attendance: Treasurer Mary Jane Stubbs; Ryan Jaeger, Supervisor, Water Department; Scott Blomquist, Manager, Electric Department

<u>Minutes – A</u> motion was made and seconded to approve the minutes for the July 25, 2019 meeting. The motion was approved. A motion was made and seconded to approve the minutes for the July 25, 2019 executive session. The motion was approved.

Pension Valuation Presentation/Bond Investment Performance – Jason Denton, Summit Financial reporting via telephone

Mr. Denton reported the plan was amended as of April 1, 2019 to increase the maximum benefits of the plan. Previously the monthly maximum benefit was \$3,600. As of April 1, 2019 the monthly maximum benefit increased to \$4,400. The results of the valuation reflect these figures. There was an increase in Liability, which resulted in an increase in the annual cost of the plan. A second plan amendment increasing expected benefits is effective July 1, 2019 and will be included in next year's valuation. Non-union employees hired after July 1, 2000, will have the same 2% per year benefit as Union employees. Providing slightly higher benefits has increased the annual contract cost. The annual contract cost previously had been between \$200,000 and \$205,000. For 2019, the increase in benefits and cost of the plan also resulted from an increase in active payroll. MSC had asset returns of 3.5% within the last year. During the calendar year of 2018, most of those plans saw negative returns between 5% and 6%. The market rebounded in the first quarter of 2019. MSC received the benefit of the rebound from the first quarter of 2019, due to a valuation date of April 1, 2019. The rebound brought MSC from a negative return to a positive return of 3.5%. The expectation is to earn on average 7%.

Mr. Denton reviewed a three year comparison of liability and assets in the plan. There was an asset return of 3.49%. The funded ratio decreased from 78% funded, to 76% funded. This includes the impact of the benefit increase, as well as the assets underperforming. As of April 1, 2019 the plan still has the same number of fifteen active participants. As of April 1, 2019, the plan still has the same number of eighteen terminated participants. In reference to the cost of the plan, Summit Financial projects benefits for all employees out to retirement age. This includes what employees are expected to receive if they continue to work until retirement age and the value today of that benefit. The present value of future benefits is \$6.4 million dollars. As of April 1, 2019 MSC has \$3.1 million on hand. Over the current participant's future working lifetime, the other \$3.3 million will need to be made up in assets. The cost this year is about

\$220,000 in addition to interest. In regards to reconciliation of the assets, there was a little over \$3,000,000 at the beginning of the plan year, ending the year with \$3,074,394. Close to 10% of the assets are coming out in the benefit payments.

Joe Bonasera, Summit Financial reporting via telephone

Mr. Bonasera reported the Investment Policy for MSC is at 35% fixed income and 65% equity allocation. This is slightly more aggressive than a typical defined benefit plan which is normally at 60/40%. In regards to the fixed income allocation, MSC has 25% of the portfolio in a guaranteed account, which pays 2.46%. This is a liquid fund used to pay benefits to MSC retirees. It was also used to protect plan assets in the event of an increase in interest rates. 10% of the fixed income is diversified among four different fixed income portfolios. Under Intermediate Term; MSC has the Vanguard Total Bond Market Index which includes 2/3 of U.S. Governments, 2% in Metro West Intermediate Term Bond Fund, 3% in Pioneer Strategic Income, and 2% in John Hancock Strategic Income. Pioneer allows up to 20% allocation to equities which is more aggressive than the John Hancock Strategic Income Fund. Additionally, 2% is in the Vanguard Real Estate Investment Trust Fund.

The equity allocation is 14% in International consisting of 9% in Developed Europe and 5% in Emerging Markets. MSC has 10% in Large Growth equally split between American Funds Amcap which is actively managed and the Vanguard Growth Index (passive management). The Investment Policy has the same strategy in Large Value - 5% is in the Vanguard Value Index, and 5% is in American Mutual (actively managed). The mid-cap allocation is 13% all in the Vanguard Index.

In regards to the small cap allocation, MSC has both active and passive strategies, with 3% in small cap growth and 3% in small cap value.

Metro West, which **was** one of the top performing bond funds, has been on the watch-list for a number of quarters. Summit Financial did an analysis and made the recommendation to remove Metro West and replace it with Western Asset Management Core Plus Bond.

In the financial statement reflecting January 1, 2019 to July 31, 2019, the portfolio gain is 12.96%. MSC started the period with \$2.8 million and made \$114,680 in contributions. Mr. Bonasera reported gains of \$364,697, and benefit payments of \$161,704. As of July 31, 2019 the plan asset balance was \$3.15 million.

The historical returns of each fund held in the portfolio was reviewed with the committee. This included time intervals; year to date, one year, three years, five years, and ten years thru 6/28/19

Metro West has 2% allocation and 5% return. Vanguard was up 6%, and other bonds are up between 6-7%.

Mr. Bonasera stated Summit Financials role as a Fiduciary is to act in the best interest of the plan and each of the participants to prudently select, monitor, and if necessary remove a fund. There are various tools used to look at each mutual fund on both a quantitative and qualitative basis. Anything less than 60% is a "Watch List" candidate. If a fund is on Watch for 7 or more quarters, it is a candidate for removal.

There are no funds in the "Removal" category at this time. However, it is the recommendation to pull Metro West early on. For the last one, three, and five years Metro West has been at the bottom half of their peer

group with a 40% rating. John Hancock Strategic Income has a 55% rating, yet improving. The remaining bond funds are performing well.

Amcap (large growth) has a 30% rating and has underperformed the typical large growth fund which includes substantial allocations to the techs firms (Face Book, Amazon, Netflix, Google, etc.). Amcap, is a large growth fund with higher allocations to healthcare and pharmaceutical in their portfolio. The fund is rated 4 out of 5 stars with Morningstar. However, it will be added to the "Watch List". The Vanguard Small Cap Growth Index has a rating of 55%. Summit does not believe this is an issue as the fund is a passive index.

Metro West hasn't performed as well as the other bond funds. The fund's duration is shorter than the intermediate bond benchmark, therefore a lower yield and smaller price swings when interest rates change.

Summit did a complete analysis on a number of high quality bond funds as potential replacements. On a three year scatter plot, the return and risk for Metro West ending 7/31/19 is less than the benchmark. When comparing to other high quality bond funds including Fidelity Total Return Bond, J.P. Morgan Core Bond, Pimco Total Return, Western Asset Management Core Bond Plus, Western's numbers are up in the top right quadrant with returns substantially in excess of the benchmark and slightly higher risk. The standard deviation/ volatility measure is about 3.7%, versus the Barclay's Aggregate which is 3.1%. Fidelity's return is greater than the benchmark, with slightly less risk.

Regarding the risk/return for 5 years ending 7/31/19, Metro West is still showing lower returns and lower risk than the benchmark. Fidelity, JP Morgan and Pimco have about the same level of risk as the benchmark and slightly higher returns. Western's numbers are up in the top right quadrant with returns substantially in excess of the benchmark and slightly higher risk.

Mr. Bonasera reported the strength of Metro West in ten year numbers was prior to the cash infusion from assets leaving Pimco Total Return (departure of Bill Gross). Fidelity, in ten years, showed returns greater than the benchmark, with the same level of risk. Western Asset Core Bond Plus, showed much higher return, with slightly more risk. The recommended fund, Western Asset Core Bond Plus, has shown the ability to outperform substantially with slightly more risk. Mr. Bonasera reported the higher risk isn't a great concern due to having a 25% allocation in the guaranteed account, which guarantees principal and interest.

Mr. Bonasera went over category ranks as another measure of comparing the bond funds. A category rank of one is the best, 100 being the worst. Western Asset for one year ranked at number three; for three years ranked at number six; for five years ranked at number two; and for ten years ranked at number five.

Regarding up/down capture, three year upside capture is 125% of the market, and only 88% of the down market. Analyzing that relationship for three, five, and ten years, the fund captures more of the up market and much less of the down market. Western Asset has a Sharpe Ratio of .96, or about 1% return for every unit of risk. This Sharpe Ratio exceeded the Sharpe Ratio for each of the other high quality funds in this analysis.

The fund has historically performed very well, and the management team has been on the portfolio for a little over twelve years. The recommendation is to remove Metro West and replace with Western Core Bond Plus Fund. Secretary Patone requested Mr. Bonasera send the recommendation in writing for review.

The yield curve temporarily invert in the most recent time frame. Historically, when the yield curve inverts a recession follows the inversion within 14-18 months. Mr. Bonasera pointed out things that typically happen when there's an inversion that are not happening at this time. 1) Interest rates are typically increasing as the Fed aggressively tries to remove excesses from the economy. Currently the Fed has decreased interest rates. 2) Stock prices are generally overvalued prior to a recession. Currently stock prices are not overvalued as the P/E ratio of S&P 500 (17) is slightly higher than the twenty five year average P/E at 16.5. 3) Commodity prices generally spike prior to a recession. Currently, commodity are not high or spiking. Mr. Bonasera reported fundamentally the economy is doing well. Unemployment is at historic lows, GDP is growing, corporate earnings are increasing and consumer wages and spending are increasing. However, the most expensive 4 words, according to Sir John Templeton (Templeton Funds), are "it's different this time". We will have a pull back at some point.

Trish Gildea, Summit Financial reporting via telephone

Ms. Gildea reported that for 2018, and much of 2019, the portfolio was in a higher income environment. About half of the account was in investment grade bonds and half was invested in higher yielding funds, such as the Pioneer Strategic Income Fund. Oppenheimer Senior Floating rate fund, one of the other holdings from that time period, also generated income north of 4%.

The thought at that time was that ten years of a rising stock market and an accelerating economy usually leads to higher interest rates. These conditions can put some challenges on investment grade bonds, as prices decrease when interest rates rise. In Q2 2019, the rate of stock market acceleration started to decrease, and rate stabilization made investment grade bond funds more attractive. In regards to the high yield sector, more value was seen outside of the U.S.

Therefore, Summit Financial put forth a proposal to MSC to add more investment grade and non-U.S. holdings, and you can see as of August 20, 2019, MSC's holdings are spread out over additional categories.

Fidelity Advisor Total Bond and PGIM, which is Prudential Total Return Bond Fund, were added, which are primarily investment grade bond funds. Fidelity has nearly twice as much exposure to government securities as PGIM, and slightly more corporate bond exposure as well. Prudential has more agencies and mortgages than Fidelity Total Bond. They are both widely experienced Investment Grade Managers that have performed well for many years, and as a result of that the bulk of the assets are split between the two.

Accent pieces were also added to the portfolio. Given it was thought that rates were stabilizing, we went out much longer on the Treasury bond curve. iShares 20+ Treasury is invested all in long treasury bonds, and is a 10% exposure in the portfolio.

Two non U.S. bond funds were added as well. The T. Rowe Price Global Multi-Sector Bond fund is about 40% U.S. bonds and 60% bonds outside of the U.S., primarily in the developed markets. The last accent piece is the PIMCO Emerging Markets Bond Fund, as opposed to developed non-U.S. economies.

The percentile ranking for the Prudential Total Return Bond Fund is firmly in the top quartile. The fund has a duration (which is similar to maturity) of six years, and the strong credit quality means that less than 10% of this fund is below investment grade. Fidelity has high credit quality like Prudential, slightly more government and corporate holdings as well. I-shares are all 100%. AAA's duration/maturity is twenty five years, going out longer to pick up more yield and take advantage of the move in the curve.

Mr. Bonasera stated it was expected that rates were to pull back in Q2, so when you have a decrease in interest rates, and have a long term treasury, that return on that fund was exceptional. Ms. Gildea stated the bulk of performance was over the past six weeks. The curve inversion caused the fund to increase by over 20% year to date.

T. Rowe Price Global is almost seven years in duration. The credit quality began to dip within the fund in 2019, but T. Rowe Price has very consistent performance, firmly in the top quartile of rankings, and a long standing management team. Therefore, we agreed when T. Rowe Price was comfortable increasing exposure outside the U.S.

The last of MSC's accent pieces is the PIMCO Emerging Market Fund. For five years it has been a top quartile performer. About 90% of the fund is emerging market is debt, 90% is U.S. dollar based, only 10% is in global currency, therefore there's not as much currency volatility.

In regards to performance within the portfolio, MSC is above the Barclays Aggregate Bond Index in all but one year period of time. The one year period is a trailing twelve month number. Looking back at December 2018, stocks were down about 20% in that quarter. There was more high yield exposure at that time, which was highly correlated to the equity market. The shift made to investment grade is paying off.

MSC is still maintaining a decent portfolio yield of 3.25%, while Barclay's Aggregate Index yield is closer to 2.5%.

Discussion ensued regarding the presentation. Mr. Denton, Mr. Bonasera, and Ms. Gildea were thanked and excused.)

Treasurer's Report - Treasurer Stubbs reporting

Ms. Stubbs reported a total operating cash balance as of July 31, 3019 of \$2,361,508.18. PNC escrow and meter deposit total in the amount of \$734,837.14. Total cash balance is \$3,096,345.32. Total investments are \$1,161,233.16. Electric Department Supervisor Artie Granger reviewed the bank statements for the month. Treasurer Stubbs addressed his questions satisfactorily. The accounts payable check register is attached to Treasurer Stubbs' report.

A motion was made and seconded to approve the disbursements as presented. The motion was approved.

Accounting and Customer Service Department Report – Secretary Patone reporting for Tara French (See attached report.)

Secretary Patone stated the Customer Service Department Report will begin being attached to the minutes similar to the Electric and Water Reports. Financials were provided to Commissioners. Discussion ensued between Dr. Hansen and Secretary Patone regarding the increases in wages and salaries compared to the previous year. Secretary Patone suggested the increase was partially due to when labor in capitalized for accounting purposes. She indicated she would follow up with more analysis. (After further analysis staff reported to Dr. Hansen the other reason for wages being higher in the current year was due to the bonus payment paid to staff for switching to bi-weekly payroll).

Electric Department Report - Mr. Blomquist reporting

(See attached report.)

Secretary Patone stated all Managers passed the Certification in Key Accounts.

Water Report – Mr. Jaeger reporting (See attached report.)

Delaware Street Cleaning and Lining – 4th to 6th Street

Mr. Jaeger reported an incident that happened during the time period of the Delaware St. Cleaning and Lining Project. While packing up equipment and trailers, contractor J. Fletcher Creamer swiped the gate at the Utility Plant. The gates were made in England and installed by the City. MSC will coordinate with the City in regards to getting a quote on the replacement part or a new gate.

Mr. Jaeger reported Brandywine Construction gave an estimate for the valve replacement work in the 7th Street intersection based on regular working hours for the project. Due to DelDOT demanding the work had to be done over a weekend, the workers would be paid for time and a half as opposed to if the work was done during normal business hours. Mr. Jaeger reported due to contingencies built into the budget, the project shouldn't go over budget.

Secretary Patone stated Ms. Stubbs coordinated with the State of Delaware and the City's Human Resources Department in an effort to get all staff trained. Cyber security modules were set up by Ms. Stubbs. The modules are between five and ten minutes for all employees to watch when opportunity presents itself. MSC's I.T. group has been sending and monitoring phishing emails. Password changes are mandatory every 90 days.

Dr. Hansen inquired if Municipal Services participates in Demand response calls. Secretary Patone indicated the MSC did not have any current customers participating in the Demand Response program. She stated there's a minimum of demand needed to qualify and participate and currently the MSC's operations did not qualify. Mr. Blomquist stated there's a minimum of 100KW and if MSC aggregated all demand together, he didn't believe MSC would quite meet the minimum.

(Ms. Stubbs, and Messrs. Blomquist and Jaeger were thanked and excused from the meeting.)

Secretary's Report - Secretary Patone reporting

DEMEC – Secretary Patone and President Sippel attended the DEMEC meeting on August 20, 2019. President McCullar presented the Financial Investment Report. President McCullar indicated although the 2nd quarter report that he presented was less than budget, July was a healthy month. The actual cost to operate came below the billing rate for all billings. Therefore, there will be a build up to the Rate Stabilization Reserve Fund. An additional \$3 million by the end of this year is the expectation. There is \$13 million now in the Rate Stabilization Fund. It's anticipated to be \$16 million by the end of this year. Based on the additional reserves, and the costs associated, he anticipates flat rates next year. This is consistent with what he presented previously of the expectation of no rate reduction. During the prior Audit Committee meeting, Secretary Patone mentioned the idea of reviewing Committees for DEMEC as a whole. There have been questions posed to the Audit Committee that don't come under their purview. Secretary Patone would like to expand the Audit Committee's purview to include financial and investment. The Committee discussed and agreed it was important. Secretary Patone stated there's an interest in becoming the Financial Advisory Committee and possibly having a consultant make a recommendation or conduct a study on what appropriate reserves should be. This topic is scheduled to be discussed deeper at the October board meeting.

Secretary Patone stated a resolution was done for Rick Carmean who was Milford's Public Works Director who retired this past year. He will be honored at the October Board meeting. The Executive Committee report they'd like to schedule a strategic planning meeting for April or May of next calendar year. It has been five years since the last strategic planning meeting. The Hometown Connections study done this past quarter suggested it was time to revisit. One of the suggestions the Executive Committee came up with was to do a survey including all Boards and Council people on expectations of DEMEC. Between September and October of every year, DEMEC reports on behalf of all Municipalities regarding being in compliance with the Renewable Portfolio Standards (RPS) requirements. Even though MSC wasn't required to follow the State's mandated requirements, MSC has opted to adopt a RPS requirement. DEMEC has exceeded the goals to date. DEMEC staff questioned whether the Board wanted to continue with the current DEMEC RPS, (continue to exceed), or actually implement the State Mandate with the 1% circuit breakers. The Board chose the recommendation of staff to implement the 1% circuit breaker, which was the most cost effective option. Secretary Patone reported in the next legislative session, there's going to be discussion of what the new standard should be. Secretary Patone expects to receive a letter in between October or November that DEMEC prepares on MSC's behalf and will share with the Commission. There was discussion regarding amping up on renewables before such time it's mandated and increased, and/or before such time state borders get closed (requiring renewables be within the state of Delaware). It was decided to go with the most economic decision as of right now but will revisit as early as January of 2020.

Secretary Patone stated Efficiency Smart will be making a presentation at the New Castle Library on October 9th, 2019 to explain the benefits to residential customers.

The DEMEC Board voted to allow alternate members to attend all Executive Session meetings. In the past, alternates and members would participate in Executive Session meetings. Recently, based on attorney's recommendation the alternates were excluded from some Executive Session meetings. The Attorney suggested the Board could chose to vote to have alternates be allowed to attend all future Executive Session meetings.

Dr. Sippel stated in regards to Public Power Week, DNREC has arranged to have radio broadcasts. Dr. Sippel suggested that Mayor Quaranta would be ideal to give a speech on what Public Power does for the community. Secretary Patone will approach Mayor Quaranta regarding this. Secretary Patone stated Paula McHugh was asked to take another picture of one of MSC's Electric Department Operators for DEMEC's billboard. Last year MSC's billboard was also used in Dover for a DEMEC presentation.

Secretary Patone reported The City of Newark would like to explore time of use rates, specifically regarding electric vehicles. Newark is interested incentivizing individuals with electric vehicles to register with the utility and receive a discount if they charge their vehicle during non-peak hours.

Cyber Security

Secretary Patone and Jay Guyer met with Amalea Rassias with the University of Delaware's Office of Economic Innovation and Partnership working with the state of Delaware's Department of Technology and Information (DTI) and Jacob Blacksten, a Technology Business Advisor with the Delaware Small Business Development Center a unit of OEIP to discuss Cybersecurity issues on August 14, 2019. The MSC can utilize free cybersecurity consulting and the group will establish a checklist of items necessary to improve security and to become PCI compliant (as the MSC is now accepting credit card payments and requires PCI compliance).

Old Business

Disaster Recovery Capital Expenditure - Secretary Patone is still waiting on quotes from MSC's I.T. group.

New Business

Efficiency Smart – Secretary Patone was contacted by Efficiency Smart in reference to nearing the maximum amount of megawatts allotted for Commercial accounts. MSC is currently in the sixteenth month of thirty sixth of the program with Efficiency Smart. Secretary Patone asked for approval to utilize Green Energy Funds to supplement the over performance in the program, for a maximum incentive of \$5,000 per customer, and a total maximum of \$20,000 in over performance. With this recommendation MSC would still be able to continue to offer services to Commercial Customers, and also utilize The Green Energy Fund for its purpose. Patone will draw up a contract for DEMEC and Efficiency Smart for Commissioners to review.

A motion was made and seconded to approve the recommendation of utilizing Green Energy funds for continuation of Commercial customers in the Efficiency Smart Program. The motion was approved.

Secretary Patone reported a letter of support was sent to Stride, which is a group that is looking to open a PFAS lab in the State of Delaware. The letter indicated if the lab was economical, MSC could possibly be submitting lab work there. Stride is now requesting an additional letter stating how much potential dollars that would be. Secretary Patone reported another letter will be sent with this information.

An informational meeting regarding the PFAS Exposure Assessment will be held at the Visitors Center on August 26, 2019 from 5:30-8:00 p.m. The annual DEMEC meeting is on September 18, 2019 at 4:00 p.m.

A motion was made and seconded to enter executive session at 5:59 p.m.

Commissioners returned to general session at 6:54 p.m.

Next Meeting

Commissioners set the next monthly Board meeting to be September 26, 2019, 4:00 p.m., at the office of the Commission, 216 Chestnut Street, New Castle, Delaware.

Adjournment

A motion was made and seconded to adjourn the meeting. The motion received unanimous approval. The meeting was adjourned at 6:56 p.m.

Michele R. Grussemeyer, Stenographer

(Minutes transcribed from recording)

CITY OF NEW CASTLE, DELAWARE 19720-0208 P.O. BOX 208

http://newcastlemsc.delaware.gov/ Office: 302 323-2330 Utility Building: 302-323-2333 Fax: 302-323-2337

Accounting & Customer Service Department Meeting Report

August 21, 2019

Prepared By: Tara French on August 12, 2019

Billing / Customer Service

We continue to notify customers affected by the Van Dyke electric project along with the completion of the Delaware Street water project.

I was notified of passing the APPA Key Accounts program and look forward to receiving my certification in October.

MSC hosted a tour of our facilities on August 8, 2019 for two of our key accounts.

The Customer Service Department is working out technicalities with our new online bill pay service and anticipate on having the site available for customers to make payments by mid-August.

I will be working on staff evaluations to submit to Pam by the end of August.

Staff will be reviewing videos on cyber security throughout the fall.

The CSD prepared monthly billing to customers.

Accounting

I reviewed the four months ended July 2019 workpapers and Financials Statements.

I am working on historical yield information so that we can report that on the Treasurer's report in the next month or two.

Executive Summary

July 31, 2019

Prepared By: Tara French on August 14, 2019

Assets & Liabilities

Total Assets are \$19,962,667

• Revenue & Expenses

For the four months ended July 31, 2019 there was a Surplus in Net Assets of \$85,488 of which \$40,190 is in Water and \$45,298 is in Electric

Both Operating and General and Administrative expenses are up compared to the same four months last year, largely due to increase in wages and salaries and related taxes and employee benefits

Electric Meters and services shows negative as several demand meters were put back in to Inventory

Water Treatment Supplies is a new line item in Operating Expenses which mainly consists of depreciation of carbon

MUNICIPAL SERVICES COMMISSION (A Component Unit of the City of New Castle) STATEMENTS OF NET POSITION JULY 31, 2019 AND JUNE 30, 2019

	JULY 2019	JUNE 2019
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES ASSETS		
Current Assets: Cash and cash equivalents Investments Accounts receivable, net	\$ 2,363,191 1,161,233 868,755	\$ 2,200,988 1,159,163 799,780
Grants receivable Dividends receivable Other receivables Inventory	202 11,251 721,737 127,545	229 10,718 760,616 110,309
Prepaid expenses Total Current Assets	5,253,914	5,041,803
Restricted Assets: Cash and cash equivalents - restricted	\$ 733,154	\$ 729,225
Noncurrent Assets: Land Construction-in-progress Property, plant and equipment Less: Accumulated depreciation Total Noncurrent Assets	45,386 399,400 23,965,983 (13,146,083) 11,254,686	45,386 294,027 23,955,983 (13,084,402) 11,210,994
DEFERRED OUTFLOWS OF RESOURCES Deferred outflows - pension Deferred outflows - regulatory accounting Total Deferred Outflows	200,878 2,520,035 2,720,913	200,878 2,520,035 2,720,913
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	\$ 19,962,667	\$ 19,702,935
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION LIABILITIES Current Liabilities: Accounts payable	\$ 727, 9 21	\$ 648,442
Accrued expenses Payroll withholdings payable Accrued wages	18,840 35,548 56,113	11,742 22,787
Accrued appropriations Developer deposits Other liabilities Total Current Liabilities	19,534 1,066 859,022	19,534 1,066 703,571
Noncurrent Liabilities: Escrow deposits Customer deposits Accrued compensated absences Net pension itability Total Noncurrent Liabilities	4,467 728,687 376,137 983,953 2,093,244	4,462 724,763 381,545 982,953 2,093,723
DEFERRED INFLOWS OF RESOURCES Deferred inflows - pension	136,917	136,917
NET POSITION Net Investment in capital assets Unrestricted TOTAL NET POSITION	11,254,686 5,618,798 16,873,484	11,210,994 5,657,730 16,768,724
TOTAL LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND NET POSITION	\$ 19,962,667	\$ 19,702,935

MUNICIPAL SERVICES COMMISSION (A Component Unit of the City of New Castle) STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION FOR THE FOUR MONTHS ENDING JULY 31, 2019 AND 2018

	2019	2018
OPERATING REVENUES: User charges City service charges Free service Miscellaneous TOTAL OPERATING REVENUES LESS: Free service NET OPERATING REVENUES	\$ 3,665,138 22,000 15,762 10,195 3,713,095 (2,451) 3,710,644	\$ 3,726,418 22,652 15,977 17,661 3,782,608 (4,380) 3,778,228
PURCHASE OF POWER AND WATER PURCHASE OF POWER SUBSTATION	(2,008,012) (211,548)	(2,075,689) (211,548)
OPERATING EXPENSES MISCELLANEOUS OPERATING EXPENSE	(931,580)	(846,993)
GENERAL AND ADMINISTRATIVE EXPENSES	(384,002)	(316,456)
OPERATING INCOME Capitalized Labor Capitalized Material	175,502 86,643 18,870	327,542
OPERATING INCOME AFTER CAPITALIZED ITEMS	281,015	327,542
NONOPERATING REVENUES (EXPENSES): Investment income Investment expense Grant Income Realized Gain(Loss) on Sale of Investments Realized Gain(Loss) on Sale of Assets Appropriations to the Mayor and Council of New Castle: Ordinary City services Special Other Unrealized gain (loss) TOTAL NONOPERATING EXPENSES	14,878 (1,310) 3,300 (224,452) (8,693) (163) (114) 21,027 (195,527)	15,121 (1,651) (221,784) (7,332) (1,460) (13,266) (230,372)
CAPITAL CONTRIBUTIONS	•	16,061
Private developer contributions CHANGE IN NET POSITION	85,488	113,231
	16,787,996	15,866,654
NET POSITION, BEGINNING OF YEAR NET POSITION, END OF YEAR	\$ 16,873,484	\$ 15,979,885

MUNICIPAL SERVICES COMMISSION (A Component Unit of the City of New Castle) COMBINING SCHEDULES OF REVENUES AND EXPENSES BY DEPARTMENT FOR THE FOUR MONTHS ENDING JULY 31, 2019 AND 2018

CHANGE IN NET POSITION	TOTAL NONOPERATING REVENUES (EXPENSES)	Ordinary City services Special Other Other Unrealized Gains/(Losses)	Private developer contributions Realized Gain(Loss) on Sale of Investments Realized Gain(Loss) on Sale of Assets Appropriations to the Mayor and Council of New Castle	NONOPERATING REVENUES (EXPENSES): Investment income Investment expense Grant income Grant expense	OPERATING INCOME AFTER CAPITALIZED ITEMS	OPERATING INCOME Capitalized Labor Capitalized Equipment	GENERAL AND ADMINISTRATIVE EXPENSES	OPERATING EXPENSES	PURCHASE OF POWER AND WATER PURCHASE OF POWER SUBSTATION	OPERATING REVENUES: User charges City service charges Free service Miscellaneous TOTAL OPERATING REVENUES LESS: Free service NET OPERATING REVENUES	
\$ 40,190	- (37,007)	(34,953) (8,693) (893) 3,154	1,650	2,121 (197) -	77,197	19,087 42,305 15,805	(146,296)	(495,518)	(6,212)	655,378 6,380 2,278 3,217 668,253 (1,140) 667,113	Wat 2019
90 \$ -29-	07)	393) (89) (154	50	21 97)	97	35 55 37	_		12)		Water Department
17,780	(24,830)	(31,748) (7,332) (1,460)	16,061	1,887 (248)	42,610	42,610 -	(119,355)	(439,650)	(8,661)	595,184 6,380 1,435 10,041 613,040 (2,764) 610,276	ent 2018
\$ 45,298	(158,520)	(189,499) - (163) (25) 17,873	1,650	12,757 (1,113) -	203,818	156,415 44,338 3,065	(237,706)	(436,062)	(2,001,800) (211,548)	3,008,760 15,620 13,484 6,978 3,044,842 (1,311) 3,043,531	Electric Department 2019 2018
\$ 95,451	(189,481)	(190,036) - - (11,276)	i i	13,234 (1,403)	284,932	284,932 - -	(197,101)	(407,343)	(2,067,028) (211,548)	3,131,234 16,272 14,542 7,520 3,169,568 (1,616) 3,167,952	partment 2018
\$ 85,488	(195,527)	(224,452) (8,693) (163) (114) 21,027	3,300	14,878 (1,310)	281,015	175,502 86,643 18,870	(384,002)	(931,580)	(2,008,012) (211,548)	3,665,138 22,000 15,762 10,195 . 3,713,095 . (2,451) 3,710,644	Total 2019
\$ 113,231	(214,311)	(221,784) (7,332) (1,460) (13,266)	1 1 -	15,121 (1,651) - -	327,542	327,542	(316,456)	(846,993)	(2,075,689) (211,548)	3,726,418 22,652 15,977 17,561 - 3,782,608 (4,380) 3,778,228	2018

MUNICIPAL SERVICES COMMISSION (A Component Unit of the City of New Castle) COMBINING SCHEDULES OF OPERATING EXPENSES BY DEPARTMENT FOR THE FOUR MONTHS ENDING JULY 31, 2019 AND 2018

TOTAL OPERATING EXPENSES	Equipment < \$5000 Tools & Equip Supplies Truck expense Utilities Weter Treatment Supplies	System Maintenance Salaries and wages Safety expense Sampling and testing Security Seminars/Training	Lines and poles Meters and services Pumping stations Street lights Substations Storm Damage	insurance Payroll taxes Pension expense Plant materials and supplies Professional Fees Repairs and maintenance: Buildings and grounds Hydrants, mains, and valves	OPERATING EXPENSES: Clothing allowance Computer expense Depreciation: Plant and equipment Trucks and autos Employee benefits Engineering fees Equipment rental
€5					ω
495,518	7,325 4,869 9,209 14,862	210,672 67 915 -	1,522 5,792	19,550 15,414 25,750 620 1,067 2,213 759	Water De 2019 861 4,444 119,560 7,600 42,061 - 97
es l					Water Department 9 2 861 \$ 4,444 4,444 9,560 7,600 2,061 97
439,650	6,154 5,698 9,023	170,596 8 3,169	1,764 5,947	19,191 12,949 27,125 959 1,291 4,050	~ 101
↔					*
436,062	6,470 3,993 2,632	214,935 20 170 290 86	3,726 (2,651) - 452 1,324 179	15,742 16,712 23,919 1,242 352 885	Electric Department 2019 20 140 \$ 4,465 66,979 24,762 49,119
()					\$
407,343	3,318 6,683 2,862	189,337 998 574 (2) 158	4,903 (979) 958 3,151	15,479 14,740 25,800 1,150 516	3,440 3,005 3,005 62,951 20,586 47,402
69		4			4 2
31,580	13,795 8,852 11,841 14,862	25,607 87 1,085 290 385	3,726 (1,129) 5,792 452 1,324 179	35,292 32,126 32,126 1,862 1,419 - 3,098 - 3,098	\$ 1,001 8,909 186,539 32,362 91,180 216
4					Total 2018 \$ 5,11 5,4 183,6 25,4 89,1
846,993	9,472 12,381 11,885	359,933 1,006 3,743 (2) 158	4,903 785 5,947 958 3,151	34,670 27,689 52,925 2,109 1,807	\$ 5,181 \$ 5,463 183,699 25,454 89,183

MUNICIPAL SERVICES COMMISSION (A Component Unit of the City of New Castle) COMBINING SCHEDULES OF GENERAL AND ADMINISTRATIVE EXPENSES BY DEPARTMENT FOR THE FOUR MONTHS ENDING JULY 31, 2019 AND 2018

TOTAL GENERAL AND ADMINISTRATIVE EXPENSES	Training - administrative Utilities and other expenses	Telephone	Security system	Repairs and maintenance - equipment/building/grounds	Fees and Permits	Professional fees	Pension expense	Payroli taxes	Office supplies	Office salaries	Key Accounts	Insurance	Employee benefits	Dues and subscriptions	Depreciation - furniture and fixtures	Computer expense	Clothing	Bad debts	Administrative	GENERAL AND ADMINISTRATIVE EXPENSES:		
\$ 146,296		N		.		11	7	ĆΊ	(J)	72		4.	13	Ŋ	Ç1	Ωı			ග ගු		2019	>
,296	377	2,943	756	1,989	1	11,261	7,985	5,269	5,305	,143	42	4,839	13,059	2,204	5,684	5,861	1	345	6,005		9	later De
\$ 11									يث.	ÇŢ			<u> </u>			<i>-</i> 1 1 -			69		2018	Water Department
\$ 119,355	422 424	3,844	833	2,030	158	5,869	7,187	4,290	5,871	53,998	t	4,766	10,583	2,580	4,979	5,329	497	33	5,562		8	
\$ 237,706		w		N		13	72.	00	œ	121		(JT	19	_	9	7		12	7		2019	Ш
7,706	280 460	3,597	923	2,431		13,607	220	933	8,147	121,130	<u>7</u>	5,394	19,253	1,347	9,779	7,164	ı	12,060	7,930			Electric De
\$ 16							£,			ဖ					۔۔۔				69		20	Department
7,101	517 519	4,698	1.018	2,481	192	7,241	4,674	7,527	8,282	6,238		5,316	6,417	884	0,439	5,513	607	5,418	7,120		18	Ť
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84,002	509 837	6,540	1,679	4,420		24,868	23,205	14,202	3,452	33,273	93	10,233	32,312	3,001	5,463	(3,025	1	2,405	13,935	*)19	17
¢s CS										ذ									€9		2018	Total
16,456	939 943	8,542	1,851	4,511	350	13,110	21,861	11,817	14,153	50,236))) (780,01	27,000	3,404	15,418	11,842	1,104	000	12,682		018	

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CITY OF NEW CASTLE, DELAWARE 19720-0208 P.O. BOX 208

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ELECTRIC DEPARTMENT COMMISSION REPORT

August 21, 2019

Prepared by Scott Blomquist on August 14, 2019

1. Developer Projects:

a. Garrison Apartments:

I. SB Conrad contacted the Customer Service Department about getting electric meters installed. Manager French provided them with a list of existing accounts that are in arrears and made them aware that the MSC will need a cut in card for each service they intend to energize. When this is complete and the Customer Service Department creates service orders, meters will be installed.

b. 108/110/112 Brylgon:

I. Electric meters were installed to both 108 and 110 Brylgon.

2. Capital Projects:

a. Van Dyke Village:

 The second block of Baldt is completed and the Electric Department has started installing conduit on 11th St.

b. Wilmington Rd Substation:

- Delaware Valley Fence and Iron started on Monday 8/12/19. They expect the installation to take 2 weeks as the site needs to remain secured throughout the project.
- II. Supervisor Granger is working on getting quotes to upgrade the cameras at both substation locations

c. Utility Building Fire Alarm:

 From an operational perspective this project is complete. Manager Guyer is working with Security Instruments and the Fire Marshal to get inspections completed.

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ELECTRIC DEPARTMENT COMMISSION REPORT

August 21, 2019

Prepared by Scott Blomquist on August 14, 2019

3. Capital Purchases:

a. Dump Truck:

A purchase order has been issued for the new dump truck.

ь. <u>Capacitors:</u>

Manager Blomquist continues to monitor and make adjustments to settings in the auto banks to make them operate appropriately.

4. Operations:

a. Outages:

- I. There were 3 outages over the last month.
 - i. On July 22nd at 127 E 2nd St we had a tree branch come down on the primary. 91 customers were affected for 1 hour and 19 minutes.
 - ii. On July 22nd at 121 Casimir we had a tree come down on the rear property aerial. 63 customers were affected for 2hours and 10 minutes.
 - iii. On August 5th at 22 Casimir we had a tree come down on the rear property aerial. 27 customers were affected for 1 hour and 36 customers were affected for 2 hours and 23 minutes.

II. 08/01/2018 - 08/01/2019

SAIDI (minutes)	SAIFI (number of interruptions)	CAIDI (minutes)	ASAI (percent)
13.75	0.467	29.423	99.99

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SAIDI - is the average outage duration for each customer served.

SAIFI - is the average number of interruptions that a customer would experience.

CAIDI - gives the average outage duration that any given customer would experience.

ASAI - is the Average Service Availability Index.

5. Repairs and Maintenance:

a. Wilmington Road Substation:

- The Electric Department performed the monthly inspection at this location.
- II. Infrared inspections have been scheduled for this location

b. Dobbinsville Substation:

- I. The Electric Department performed the monthly inspection at this location.
- II. Infrared inspections have been scheduled for this location.

6. Safety:

I. Daily tailgate sessions and safety meetings continue.

7. Delaware Street Rehabilitation City:

Manager Guyer and Manager Blomquist attended the City's prebid meeting on August 6th. At this point the City hasn't decided the complete extent of the project and if Delaware St will be widened at The Strand.

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ELECTRIC DEPARTMENT COMMISSION REPORT

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8. Third Street Parking Lot:

I. There is nothing to update for this project.

9. Training:

- I. Manager Blomquist is scheduled to attend the Customer Connections Conference in New Orleans October 27th -30th.
- II. A tour has been scheduled for October 10, 1019 with the City of Seaford so the MSC can review their AMI installation.

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Water Department Commission Meeting Report

August 21, 2019

Prepared By: Jay Guyer on August 14, 2019

1. Projects

A. Riverbend Subdivision

1. The water system in Riverbend was flushed on July 26th and August 7th to maintain the required 0.3 ppm of Chlorine Residual.

B. Water Metering

 Meter reading was completed on August 12th. Water Operators followed up on water check reads and missed reads as needed.

C. Cross Roads Well - Penn Farm

 WUM Guyer and WUS Jaeger completed the Allocation Permit Application and forwarded to GM Patone for review and comments. The completed Application was mailed to DNREC on August 2nd. The permit application was advertised in the News Journal on Sunday, August 11th with the allocations quantities as requested.

D. The Garrison Apartment Complex - 7th Street

 MSC was contacted by the plumber who completed flushing the services in Building 600. MSC collected 12 representative samples for bacteria testing. All samples had negative results. No additional meters will be installed until all outstanding bills are current. The domestic leak in the pump house was repaired and the water loss estimated so a bill can be prepared for the incident.

E. Delaware Street Cleaning and Lining - 3rd to 6th Street

- 1. WUM Guyer and WUS Jaeger have had several meetings with J Fletcher Cramer (JFC) and Brandywine Construction Company, Inc. (BCCI) to discuss the Delaware Street project. Two (2) invoices have been received from JFC, reviewed and approved for payment. Three (3) Invoices have been received from BCCI, one for each intersection and are being reviewed. The schedule has been updated weekly and communicated as necessary throughout the project via notices and the automated phone system.
- JFC crews mobilized on July 15th, started the cleaning and lining process at 6th and Delaware Street and completed on it Monday, July 22nd. MSC Operators completed all 12" main reconnections, filled, flushed, and collected samples for bacteria testing.

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August 21, 2019

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Duplicate samples tested negative for bacteria. MSC Operators and Linemen completed the roadway restoration with 4" to 6" of blacktop and all intersections were cleaned up. The newly cleaned and lines mains were flushed and put back in service. IFC mobilized on Monday, August 12th and working with MSC started transferring customers off the temporary services. 5 services were found to have been blocked by the lining process and were cleared by JFC's crew at no additional cost to MSC. All temporary services and mains have been removed and final roadway restoration will be completed the week of August 19th. MSC Operators reviewed plans and checked all valves that were operated as part of this project to ensure they are open. WUM Guyer will contact Del DOT in reference to final restoration of the 6th and Delaware Street intersection.

3. Parts for the broken 8" Valve at 5th and Harmony Street have been ordered from Mueller Company. The repair will be scheduled when they are received.

F. Utility Building Security System Upgrade

Security Instruments (SI) completed installation and testing of the security and fire
systems for the Utility Building and Garage. MSC's system was separated from the City
Police system. SI completed the final inspection with City Building Official / Fire
Marshal Jeff Bergstrom who signed off on the system. KNOX Boxes will be purchased
and mounted for the Fire Department to have access to the facility should there be an
alarm and a building address placed on the front of the building for identification.

G. Delmarva Power Gas Main Installation

 Brandywine Construction Company, Inc. (BCCI) continues installation of the Delmarva Power gas main along RT-273 on the west side of Traders Lane. WUM Guyer and WUS Jaeger are monitoring the installation to ensure no issues are created between the new gas main installation and MSC Water infrastructure.

H. 108, 110, and 112 Brylgon Avenue - 3 New Homes

Marty's Contracting continues construction of the new homes on Brylgon Avenue. The
water services for 108 and 110 were installed, inspected and found to be in compliance
with MSC Standards. The plumber will install the setter and check valve in each house
and schedule the water meter installation. A sample will be collected for bacteria testing
when the system is flushed.

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I. 1003 Wilmington Road - New Home

1. The water service was inspected from the curb stop into the house and found to be in compliance with MSC Standards. The plumber will install the setter and check valve and schedule the water meter installation.

J. West 3rd Street Parking Lot Proposal

1. WUM Guyer has nothing to update on this project.

K. Del DOT – SR 9 / SR 273 Delaware Street Railroad Crossing Safety Improvements

1. WUM Guyer has nothing to update on this project From Del DOT and Century engineering.

L. Delaware Street Repaving - City Project

1. WUM Guyer and EUM Blomquist attended the pre bid meeting on August 6th at Town Hall. City Engineer Dave Athey presented and discussed the project with the contractors in attendance. Per Mr. Athey the final scope of work may still change with certain components being eliminated due to cost which will affect the phasing/timing of the project. It anticipated that City Council will review and vote on the final scope of work at the September Council meeting.

M. Interconnection Room Re-piping

WUM Guyer received the "Certificate to Construct" from the Office of Drinking Water,
Office of Engineering for the project. The work will be scheduled when the Delaware
Street Cleaning and Lining Project is completed and will be coordinated with Artesian
Water Company.

N. 9th and Young Street - 6 New Townhomes by Cirillo Brothers

 Cirillo Brother's started construction on 6 new townhomes on 9th Street between Young and School Streets. The six water services for the properties were installed in 2017.

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Water Department Commission Meeting Report

August 21, 2019

Prepared By: Jay Guyer on August 14, 2019

2. Operations

A. Outages and Reporting

- 1. There were 4 planned and no unplanned water outages for the month of July 2019.
- 2. WUM Guyer is working on drafting an agreement for the University of Delaware graduate student to sign who was planning a research project involving PFAS compounds. The agreement will outline the details of MSC providing a sample of MSC untreated water.
- 3. MSC completed our triennial Lead and Copper Monitoring during the month of June. WUM Guyer completed the Certification forms and forwarded them, a copy of the Customer Letters, and the results to the Office of Drinking Water (ODW) for compliance. WUM Guyer received written confirmation from ODW acknowledging receipt of the documents. Under the triennial rule, MSC's next round of Lead and Copper sampling will be in the summer of 2022.
- 4. WUM Guyer and GM Patone drafted and sent a letter to Delaware Department of Natural Resources and Environmental Control (DNREC) Secretary Shawn Garvin stating MSC's concerns in reference to the permit filed by Waste Management's Delaware Recyclable Management, Inc. facility located in Minquadale to raise the height of the landfill from 130 feet to 190 feet. Copies of the letter were also delivered to City Council and Mayor as well as the County Executive and our local County Council representatives. GM Patone received acknowledgement of receipt from County Executive Matt Meyer's Office and was also made aware of a proposed County Ordinance 19-046 which will limit the height of landfills to 140 feet. It is expected to be voted on at their August 27th Council Meeting. WUM Guyer is drafting letters to DNREC Water Supply Section and ODW outlining our concerns of possible contamination to the Potomac Aquifer regardless of whether the permit is approved to raise the height limit of the land fill or not.
- 5. PFAS Sampling at School Lane Treatment Facility MSC completed PFAS sampling at our treatment facility in July. The results indicated the carbon in Vessel #1 is completely consumed and will need to be scheduled for a change out. The results for the water at the point of entry into our system were non-detect. WUM Guyer will start scheduling an exchange for Vessel #1 and plan to fill it with 40,000 pounds of carbon to be consistent with Vessel #2. The carbon in Vessel #1 was last changed in October 2017. Water flowed through the Vessel over the last 22 months totaled 273MM gallons.

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Water Department Commission Meeting Report

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- PFAS Sampling in Distribution System MSC collected water samples from the City Administration Building at 220 Delaware Street and MSC Utility Building at 100 Municipal Boulevard for PFAS testing. Both samples had results of non-detect.
- 7. GM Patone, EUM Blomquist, and WUM Guyer conducted a tour of MSC Water and Electric Facilities for Key Accounts representatives from Nixon Medical and TA Instruments. The tour was well received by the representatives and was good opportunity for them to better understand our operations as well as for MSC to understand their operations and needs.

B. System Repairs and Maintenance

School Lane Well Pump Motor – AC Schultes has completed rebuilding the 20HP motor
and is tentatively scheduled to install it the week of August 19th. WUM Guyer
contacted our motor and controls technician from United Electric for an inspection of the
SL Well motor soft start. The technician adjusted several internal settings on the unit
and found the cooling fan had stopped working. The new fan is ordered and will be
installed when received. This unplanned failure will result in an overage in the O & M
budget for this expense code.

C. Budgets and Grants

Water Infrastructure Advisory Council (WIAC) Grants – The Asset Management
Program project Kickoff meeting on July 30th with Bruce Jones, P.E. of RKK
Engineering and his team went well. The Scope of Work was reviewed and estimated
completion dates are being revised for final review and acceptance by MSC. Mr. Jones
of RKK Engineering drafted a proposal for services and forwarded to WUM Guyer for
review. The next meeting is to be determined.

D. Equipment

- 1. WUM Guyer and EUM Blomquist reviewed the revised specs for the new T-9 Dump Truck and issued a PO for the purchase. Per our sales representative, the estimated delivery date is early December.
- 2. The meter reading Van T-3 is starting to experience mechanical issues. It is a 2003 Chevrolet Astro Van with 60,843 miles. WUM Guyer and EUM Blomquist will discuss options for replacing it.

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Water Department Commission Meeting Report

August 21, 2019

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E. Personnel and Training

- 1. No personnel issues to report.
- 2. WUM Guyer has registered to attend the Customer Connections Conference in New Orleans starting on October 27th through 30th.
- 3. GM Patone is scheduling a meeting with the City of Seaford for MSC representatives to meet and discuss their experience with their AMP AMI Meter system.

F. Safety

- MSC Water Operators and Facility Person hold daily morning tailgate talks discussing jobs/tasks to be performed that day, potential issues or hazards to be considered, and safety concerns.
- MSC Water Operators and Facility Person continue with Safety Training utilizing the 2019 AWWA 52 Safety Talks Manual, AWWA Support videos, and other supplemental materials.

3. Reporting Agencies

A. WSCC - Water Supply Coordinating Council

- 1. Scheduling of the next WSCC sub-committee meeting to evaluate the Northern Delaware Drought Operating Guidelines is pending.
- 2. The next WSCC meeting is scheduled for September 28, 2019.

B. WRA - Water Resource Agency

1. WUM Guyer is sending weekly pump data to Jerry Kauffman of University of Delaware Water Resource Agency (WRA).

C. DEWARN - Delaware Water/Wastewater Agency Response Network

1. The next DEWARN meeting is scheduled for September 26, 2019.

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Water Department Commission Meeting Report

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D. Water Operator Advisory Council Meeting

1. The next meeting is scheduled for September 5, 2019.

E. Miss Utility of Delmarva Monthly Meeting

1. The next meeting is scheduled for August 15, 2019 at Smyrna Public Works.

End of Report

Attachments:

July 2019 Water Works Report

July 2019 Water Outage Tracking Sheet